

Bringing an ownership mentality to public market

investing

2005 founded by Nelson Peltz,

Ed Garden, Peter May

\$9.03 billion

management

47 employees

16 person investment team

average tenure of Founding Partners and **Partners**

Trian invests in a concentrated portfolio of undervalued and underperforming public companies, typically within the Consumer, Industrial, and Financial Services sectors, where it aims to enhance long-term shareholder value through operational and strategic initiatives.

Asymmetric Risk/Reward

Our focus on high-quality, mid-to-large cap companies with time-tested business models offers a favorable *risk/reward dynamic* and less competition among peers given barriers to entry

Long-Term, **Operational Focus**

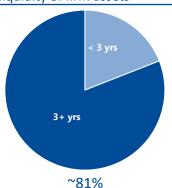
Our private equity-like, operations-centric investment process is designed to generate income statement initiatives focused on driving earnings growth over the long term

Collaborative **Engagement**

Our approach as a *highly engaged shareowner* with significant reputational capital allows Trian to build trust with management teams, boards and other stakeholders

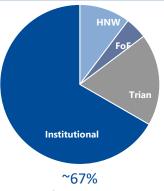
Trian promotes and supports, particularly through board representation, the implementation of ESG initiatives that it believes will lead to improved company culture and drive long-term financial performance





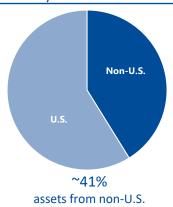
capital committed for 3+ years (excludes Trian Affiliate investments)

High Quality Investors AUM by client type



assets from Institutional investors

Global Asset Base AUM by investor location



investors

AUM information estimated as of October 1, 2021. Employee headcount figures and tenure as of October 1, 2021; Pie chart data as of September 1, 2021. Unless otherwise indicated, all information regarding assets includes investments made by Trian affiliates, including Nelson Peltz, Ed Garden and Peter May (the "Founding Partners") and their respective affiliates.





Nelson Peltz - Chief Executive Officer and Founding Partner



- Director of The Wendy's Company (Non-Executive Chairman), Invesco and Madison Square Garden Sports Corp. (f/k/a The Madison Square Garden Company)
- Former Director of Procter & Gamble, Sysco, Mondelez International, Legg Mason, Ingersoll-Rand and H. J. Heinz Co.
- Served as CEO of several multi-industry companies, including Triangle Industries, a Fortune 100 industrial company
- National Association of Corporate Directors most influential people in Corporate Governance (2010, 2011, 2012)
- Honorary Co-Chairman of the Board of Trustees and Chairman of the Board of Governors of the Simon Wiesenthal Center; member of the Board of Overseers of the Weill Cornell Medical College and Graduate School of Medical Sciences; member of the Board of Trustees of NewYork-Presbyterian Hospital and member of the Board of Governors of NewYork-Presbyterian Foundation, Inc.; member of the Intrepid Advisory Council; member of the Board of Directors of the Avon Old Farms School

Ed Garden - Chief Investment Officer and Founding Partner



- Director of General Electric and Invesco
- Former Director of Bank of New York Mellon, Pentair, The Wendy's Company, Family Dollar Stores and Legg Mason
- Extensive corporate finance background, including as a Managing Director at Credit Suisse First Boston
- Named to CNBC's "Next List" in October 2014 which comprises 100 next generation trailblazers expected to change the face of business over the next 25 years

Peter May - President and Founding Partner



- Director of The Wendy's Company (Non-Executive Vice Chairman) and Mondelez International
- Former Director of Tiffany & Co.
- Former President and COO of several multi-industry companies, including Triangle Industries
- Chairman Emeritus of the Board of Trustees of The Mount Sinai Medical Center; Co-Chairman of the New York Philharmonic; director of Lincoln Center for the Performing Arts; trustee of the New-York Historical Society; partner of the Partnership for New York City; Emeritus Trustee of The University of Chicago and member of the Advisory Council on the Graduate School of Business; past Chairman of the UJA Federation's "Operation Exodus" campaign

Selected Core Trian Investments Since Inception (as of September 30, 2021)





















































Trian

PARTNERS

The companies shown on this page reflect all of the investments made by Trian since Trian's inception in November 2005: (i) for which Trian has filed a Schedule 13D or 13G or made a similar non-U.S. filing or other notification with respect to its investment in the company; or (ii) that were or are a publicly disclosed position in which funds managed by Trian invested approximately \$700 million or more of capital and where Trian (x) had a designee or nominee on the Board and/or (y) wrote a "white paper" and met with management. The companies shown on this page do not represent all of the investments purchased or sold for Trian's clients and it should not be assumed that any or all of these investments are currently or will continue to be part of Trian's investment portfolio, or were or will be profitable. While Trian expects to maintain concentrated portfolios and take an active role with respect to its investments, Trian expects to own, and in the past has owned, a number of other investments including passive investments.



Disclaimers

CERTAIN CONSIDERATIONS

TRIAN FUND MANAGEMENT, L.P. ("TRIAN") BELIEVES THE INFORMATION CONTAINED IN THIS MATERIAL TO BE RELIABLE BUT DOES NOT WARRANT ITS ACCURACY OR COMPLETENESS.

THIS MATERIAL DOES NOT HAVE REGARD TO THE SPECIFIC INVESTMENT OBJECTIVE, FINANCIAL SITUATION, SUITABILITY, OR THE PARTICULAR NEED OF ANY SPECIFIC PERSON WHO MAY RECEIVE THIS MATERIAL, AND SHOULD NOT BE TAKEN AS ADVICE ON THE MERITS OF ANY INVESTMENT DECISION. TRIAN RESERVES THE RIGHT TO CHANGE ANY OF ITS OPINIONS EXPRESSED HEREIN AT ANY TIME AS IT DEEMS APPROPRIATE. TRIAN DISCLAIMS ANY OBLIGATION TO UPDATE THE INFORMATION CONTAINED HEREIN OR OTHERWISE PROVIDED TO YOU.

THIS MATERIAL AND THE INFORMATION OTHERWISE PROVIDED TO YOU HAS NOT BEEN REGISTERED OR FILED WITH, OR REVIEWED BY, ANY FEDERAL, REGIONAL, LOCAL OR FOREIGN REGULATORY AUTHORITY. ACCORDINGLY, THE FOREGOING AUTHORITIES HAVE NOT RECOMMENDED OR APPROVED THIS MATERIAL OR INFORMATION OTHERWISE PROVIDED TO YOU OR CONFIRMED ITS ADEQUACY OR ACCURACY.

NOT AN OFFER TO SELL

THIS IS NEITHER AN OFFER TO SELL NOR A SOLICITATION OF ANY OFFER TO BUY ANY SECURITIES IN ANY FUND MANAGED BY TRIAN NOR SHALL THERE BE ANY SALE OF A SECURITY IN ANY JURISDICTION WHERE SUCH SOLICITATION OR SALE WOULD BE UNLAWFUL. THE INFORMATION CONTAINED IN THIS MATERIAL OR OTHERWISE PROVIDED TO YOU DOES NOT RECOMMEND THE PURCHASE OR SALE OF ANY SECURITY, IS NOT COMPLETE AND DOES NOT CONTAIN CERTAIN MATERIAL INFORMATION ABOUT ANY FUND MANAGED BY TRIAN, INCLUDING IMPORTANT DISCLOSURES AND RISK FACTORS ASSOCIATED WITH AN INVESTMENT IN SUCH FUNDS, AND IS SUBJECT TO CHANGE WITHOUT NOTICE. ANY OFFERING IS MADE ONLY PURSUANT TO THE RELEVANT OFFERING MEMORANDUM, TOGETHER WITH THE CURRENT FINANCIAL STATEMENTS OF THE RELEVANT FUND, IF AVAILABLE, AND THE RELEVANT SUBSCRIPTION DOCUMENTS, ALL OF WHICH MUST BE READ IN THEIR ENTIRETY. NO OFFER TO PURCHASE SECURITIES WILL BE MADE OR ACCEPTED PRIOR TO RECEIPT BY THE OFFERE OF THESE DOCUMENTS AND THE COMPLETION OF ALL APPROPRIATE DOCUMENTATION. TO THE EXTENT OF ANY INCONSISTENCY OR DISCREPANCY BETWEEN THE RELEVANT OFFERING MEMORANDUM AND THIS MATERIAL, THE OFFERING MEMORANDUM SHALL CONTROL. THIS MATERIAL AND THE INFORMATION OTHERWISE PROVIDED TO YOU IS PROVIDED MERELY AS INFORMATION AND IS NOT INTENDED AS AN INVITATION OR INDUCEMENT TO PURCHASE OR SELL ANY SECURITIES OR INVESTMENT AND IS THEREFORE NOT FINANCIAL MATERIALS AS CONTEMPLATED BY SECTION 21 OF THE UK FINANCIAL SERVICES ACT, NOR IS THIS MATERIAL AND SUCH OTHER INFORMATION ANY FORM OF INVESTMENT ADVICE TO THE RECIPIENTS.

CONCERNING INTELLECTUAL PROPERTY

ALL REGISTERED OR UNREGISTERED SERVICE MARKS, TRADEMARKS AND TRADE NAMES REFERRED TO IN THIS PRESENTATION ARE THE PROPERTY OF THEIR RESPECTIVE OWNERS AND TRIAN'S USE HEREOF DOES NOT IMPLY AN AFFILIATION WITH, OR ENDORSEMENT BY, THE OWNERS OF THESE SERVICE MARKS, TRADEMARKS AND TRADE NAMES.

